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Strategy: Hand-Over-Hand Training for Tattooists-  
An Experiential Learning Model



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## Strategy: Hand-Over-Hand Training for Tattooists — An Experiential Learning Model



Ksenia Oliinyk

Tatto Studio

<https://orcid.org/0009-0004-1250-8765>

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### Abstract

**Purpose:** To propose a practical, studio-ready training approach for tattoo apprentices that replaces improvised, observation-only learning with a structured model aimed at faster skill acquisition, safer technique, and more consistent technical/creative outcomes.

**Methodology:** Conceptual, practice-oriented model development based on synthesis of secondary literature from experiential learning, workplace apprenticeship, and procedural skills training, translated into a staged tattoo-specific curriculum with tools for coaching, assessment, and implementation.

**Findings:** A four-stage Hand-Over-Hand Experiential Model (HHEM) is articulated: (1) demonstration with safety framing, (2) mentor-assisted drills on synthetic media, (3) graduated autonomy with frequent feedback, and (4) supervised client sessions with structured debrief. The model emphasizes “just-in-time” correction of core motor variables (hand path, angle, pressure, pace, consistency), supported by rubrics, dashboards, mentor calibration, and fading guidance schedules to reduce errors and improve retention, transfer, and self-efficacy.

**Unique Contribution to Theory, practice and Policy:** The paper adapts hand-over-hand coaching, common in other procedural domains, into a formalized apprenticeship framework tailored to tattooing, bridging experiential learning theory with studio operations. Practically, it offers a ready-to-run curriculum, assessment criteria, and an implementation playbook to standardize training without constraining artistic style. Policy-wise, it recommends studios adopt defined safety and competence benchmarks, mentor training/calibration routines, and documentation (rubrics/feedback logs) to improve consistency, reduce risk, and shorten time-to-competence across apprentices.

**Keywords:** *Tattoo Apprenticeship; Hand-Over-Hand Coaching; Procedural Skill Training; Distributed Practice; Structured Reflection; Competency Assessment; Mentor Calibration*



## Introduction

The modern tattoo sector has expanded in volume and visibility, and with it the pressure to professionalize training pathways (Palese & Valent, 2025; Steckdaub-Muller, 2018). Traditional “watch me, then try” apprenticeship remains common, but—without standardized qualifications—the length and structure of training can differ substantially from studio to studio (Barbour, 2013). When learning conditions vary (e.g., uneven access to guided practice and quality control), technical consistency and client-perceived quality can drift, creating avoidable rework and dissatisfaction in an industry where “getting it right” is central to both craft identity and service outcomes (Barbour, 2013; Steckdaub-Muller, 2018). Because tattooing introduces pigment into the dermis, avoidable technique and hygiene errors also carry clinical risks (including infectious and inflammatory complications), in addition to reputational and business consequences (Islam et al., 2016; Kluger, 2012).

Pedagogically, the field can benefit from intentional practice structures: short, frequent drill blocks, explicit technique goals, quantified feedback, and a cadence of reflection and adjustment. In experiential learning, the Kolb cycle—concrete experience → reflective observation → abstract conceptualization → active experimentation—has long served as a scaffold for turning performance episodes into durable skill (Kolb & Kolb, 2005). Apprenticeship research also emphasizes the value of workplace affordances, including accessible mentors, timely cues, and post-task sense-making (Billett, 2001; Eraut, 2007). Meanwhile, procedural training demonstrates that coached, distributed practice outperforms unguided repetition or passive observation in terms of retention and error reduction (Moulton et al., 2006).

The Hand-Over-Hand Experiential Model (HHEM) synthesizes these strands for tattoo education. At its core is hand-over-hand coaching: a mentor literally overlays the learner’s hand, guiding the path, angle, and pressure while verbalizing micro-decisions (such as machine setup, stroke speed, needle grouping choice, and skin stretch). This is not about cloning the mentor’s style; it is about calibrating controllables so the learner can reliably execute their own style later. Surrounding that high-gain technique are structured micro-drills, guidance-fading schedules, reflection rituals, and objective metrics. The promise is straightforward: make the invisible visible, the tacit explicit, and the variable repeatable—without flattening creativity.

## Background and Rationale

### Experiential foundations

Kolb’s model remains a robust, generalizable scaffold for performance learning, especially when reflection is integrated early and often (Kolb & Kolb, 2005). Critics remind us to account for affect, identity, and culture rather than assuming a one-size-fits-all sequence (Kayes, 2002). For tattooists—whose work involves flow, anxiety management, motor precision, and aesthetic judgment—integrating short reflections after drills can stabilize learning curves and accelerate transfer to live scenarios.

## **Workplace learning and mentorship**

In apprenticeships, outcomes hinge on affordances: what the workplace makes possible (Billett, 2001). Access to mentors, clarity of goals, and post-task discussion all matter (Eraut, 2007). Expansive programs—offering varied tasks, responsibility, and progression—outperform restrictive programs fixated on rote repetition (Fuller & Unwin, 2003). For tattooists, this translates into structured exposure to linework, packing, whip/pendulum shading, color transitions, black-and-grey value control, stencil placement, hygiene behaviors, client communication, and time management.

## **Guided practice and physical coaching**

Procedural skills training repeatedly shows that distributed, coached practice produces better retention and fewer errors than massed, uncoached efforts or observation alone (Moulton et al., 2006). HRD and VET research links facilitated reflection and coached practice to improve self-efficacy, motivation, innovation, and transfer (Matsuo, 2015; Virtanen et al., 2014; Messmann & Mulder, 2011). In creative fields, psychological safety, reflective journaling, and safe-failure environments nourish exploratory iteration and quality (Tomkins & Ulus, 2016).

## **Synthesis for tattoo training**

Three levers repeatedly emerge:

1. Just-in-time mentor input (including physical hand guidance).
2. Structured reflection that converts episodes into reusable rules.
3. Expansive task variety to avoid brittle competence.

The HHEM adapts these levers into a studio-ready sequence with concrete drills, metrics, and coaching behaviors tailored to tattoo technique.

### **3. The Hand-Over-Hand Experiential Model (HHEM)**

The HHEM consists of four progressive stages with guidance fading across them. Each stage includes goals, drills, metrics, feedback, and reflection prompts.

This table summarizes the four stages of the Hand-Over-Hand Experiential Model (HHEM) for tattooist training.

Table 1 *HHEM Training Stages Summary*

<i>Stage</i>	<i>Objective</i>	<i>Core drills / activities</i>	<i>Guidance level</i>	<i>Key metrics</i>	<i>Reflection prompt</i>
1. <i>Demonstration &amp; Safety Framing</i>	Align on 'what good looks like' and shared safety/technique language.	Mentor think-aloud demo: line pull, whip/pendulum shading, packing; setup/tear-down checklist walk-through.	Mentor demonstration (no learner execution yet).	Safety checklist completion; brief comprehension check; shared terminology verified.	One-page decision map + 30–60s note: what mattered / what to try first.
2. <i>Assisted Practice on Synthetic Media (Hand-Over-Hand)</i>	Calibrate path, angle, pressure, and pace via physical guidance in short distributed blocks.	Line control (straight, arcs, S-curves), packing in bounded shapes, whip/pendulum shading patterns.	Hand-over-hand → hover guidance → verbal cues (within session).	Line deviation (mm, mean/SD); saturation evenness; stencil fidelity proxy; value band count; time-to-criterion.	30s voice note each block: improvement, micro-change, next test.
3. <i>Graduated Autonomy with High-Frequency Feedback</i>	Build self-diagnosis and stabilize execution without physical guidance.	Combined compositions; timeboxed panels; error-class literacy using loupe/video reviews.	Verbal only → silent observation → batch review; mentor feedback every ~10 min.	Error-class rate; learning-curve trend (line SD, saturation index); rubric scores.	Root-cause note for one error class + remedial drill plan + target metric.
4. <i>Supervised Client Sessions &amp; Debrief</i>	Transfer stabilized technique to real constraints (time, comfort, communication).	Low-risk placements; chair-side cueing on pacing, stretch, decision trade-offs; structured debrief.	Live supervision; mentor cues as needed; learner leads execution.	Expanded rubric incl. pacing, communication; continued technique metrics for continuity.	Full Kolb debrief: what happened, meaning, rule update, next experiment.

Stage 1 — Demonstration & Safety Framing. The goal in Stage 1 is to establish a shared mental model of “what good looks like,” anchored in hygiene, ergonomics, setup discipline, and a common decision language. The mentor demonstrates target techniques such as straight line pulls, curved line control, whip shading, pendulum shading, and packing, while narrating micro-decisions in real time—machine choice and calibration, needle grouping selection, stroke angle, hand speed, stretch method, and stencil protection—so that the apprentice can see not only the outcome but also the decision logic behind it. To standardize foundational safety behaviors, the mentor uses a visual checklist covering setup and tear-down, barrier application, machine assembly, needle handling, and workstation organization. The mentor also introduces the assessment rubrics early (e.g., line deviation, saturation uniformity, stencil fidelity, value gradient smoothness, time-to-criterion) and walks through genuinely scored examples so the apprentice understands what “good” means operationally, not just aesthetically. The learner’s role at this stage is purposeful observation: the apprentice produces a one-page “decision map” capturing the mentor’s choices and records a brief 30–60 second reflection that identifies what mattered, what was confusing, and what will be attempted first. While there are no execution metrics yet, short comprehension checks (e.g., brief oral Q&A) are used to confirm shared terminology and safety behaviors. Conceptually, this stage aligns with Kolb’s cycle by emphasizing concrete experience through watching and reflective observation through notes before the learner attempts performance.

Stage 2 — Assisted Practice on Synthetic Media (Hand-Over-Hand). Stage 2 aims to calibrate the learner’s stroke path, angle, pressure, and pace through physical guidance delivered in short, distributed blocks. Practice is organized as 15–20 minute micro-drills that isolate one constraint at a time, such as line control (straight lines, arcs, S-curves, corners, dot-to-dot accuracy), stroke mechanics (entry/exit smoothness, anchoring, wrist versus elbow movement), packing (uniform fill inside bounded shapes without overworking), and shading (whip and pendulum patterns with consistent spacing and overlap). The mentor begins by overlaying the learner’s hand to guide direction and pressure, then shifts to hover guidance (close proximity without contact), and finally moves to verbal cues within the same session to begin the fading process. Feedback is intentionally frequent: every 3–5 minutes the pair pauses to score a single metric (for example, line deviation in millimeters, dot grid uniformity, or value-step clarity), records one strength and one micro-adjustment, and immediately returns to practice. Key metrics include line deviation in millimeters reported as mean and standard deviation across lines, saturation evenness estimated as the proportion of area above a target coverage threshold in a simple grid, a stencil-fidelity proxy such as deviation at edge crossings, value-step smoothness captured as the number of visible bands in a fixed gradient target, and time-to-criterion defined as minutes needed to reach pre-set quality thresholds. After each block, the learner records a short (about 30 seconds) voice note answering what improved, what changed in grip/angle/pace, and what will be tested in the next block. The rationale is that combining physical guidance with distributed practice can improve retention and reduce procedural errors compared with uncoached repetition, and that early reflection helps consolidate and generalize adjustments (Moulton et al., 2006; Matsuo, 2015; Waugh & Gronhaug, 2010).

Stage 3 — Graduated Autonomy with High-Frequency Feedback. Stage 3 removes physical guidance while preserving a high density of feedback and strengthening self-diagnosis through explicit error-class literacy. Guidance fades in a planned sequence from hand-over-hand to hover, then to verbal-only coaching, then to silent observation followed by batch review. The learning environment adds inspection and tracking tools, such as a loupe or macro camera for immediate surface inspection, a learner dashboard that plots metrics across sessions (for example, line standard deviation trending downward), and a shared error taxonomy that names repeatable failure patterns—wobble at entry/exit, “holiday” gaps (missed micro-areas), inconsistent whip-arc spacing, overworking hotspots, and rush patterns under time pressure. Feedback occurs approximately every 10 minutes during drills, with an additional end-of-session review that compares current scores to prior sessions so the learner learns to interpret trends, not just single attempts. Reflection at this stage becomes more analytic: the learner writes a short root-cause analysis for one error class, proposes a counter-drill, and sets a measurable target for the next session. The expected outcome is stable execution on synthetic media with declining variance, alongside increasingly accurate self-talk in which the learner can name errors and propose appropriate remedies.

Stage 4 — Supervised Client Sessions & Debrief. Stage 4 focuses on transferring stabilized technique into real-world constraints including time, comfort, conversation, and decision trade-offs. Sessions begin with low-risk placements and limited-scope designs, with chair-side mentoring that emphasizes pacing, stretch, and moment-to-moment decisions (for example, intentionally deferring a corner to return after a short pass). Each session ends with a structured debrief that completes the Kolb cycle by describing what happened, interpreting what it means, updating rules for future work, and defining the next experiment, while also incorporating reflections on client communication and time management. Assessment expands beyond technique to include pacing, communication clarity, and adherence to setup/tear-down protocols, while maintaining continuity of the quantitative technique metrics used earlier.

Curriculum Blueprint (12 Weeks, Modular). The curriculum assumes two two-hour sessions per week plus optional self-practice and can be compressed or extended without losing its sequence logic. In Weeks 1–2, the focus is foundations and safety language: apprentices practice setup/tear-down routines, barrier protocols, workstation ergonomics, machine assembly, and calibration language, while also learning technique vocabulary for line pulls, pendulum and whip shading, packing, stroke angle, hand speed, and stretch methods; assessment emphasizes safety checklist accuracy, vocabulary spot-checks, and structured observation sheets. In Weeks 3–4, the program shifts into a line-control intensive with Stage 2 emphasis, using hand-over-hand micro-drills for straight and curved lines, entry/exit control, and corners, while tracking line deviation mean/SD, corner overshoot rate, and stencil edge fidelity; reflection is maintained through short voice notes after each block and a weekly one-page synthesis. In Weeks 5–6, packing and simple shading become central through assisted and hover-guided drills in bounded shapes and gradients; metrics include a saturation uniformity index, value band count, and overwork hotspots per area, and the program includes an explicit checkpoint where selected drills shift to verbal-only guidance to initiate Stage 3. In



Weeks 7–8, composition and flow on synthetic media move into Stage 3 emphasis by combining linework, packing, and shading within constrained compositions such as coin-size florals or geometric tiles, introducing timeboxing so learners complete defined panels within limits, and scoring multi-criterion rubrics that integrate stencil fidelity, flow continuity, and value cohesion. In Weeks 9–10, controlled variability increases by changing synthetic textures, layout constraints, and designed awkward angles to simulate real placements; performance is monitored for drift under variability (delta from baseline) and resilience of technique. In Weeks 11–12, supervised client sessions align with Stage 4 through chair-side mentoring on low-risk designs with pacing and communication as explicit learning targets, followed by a structured Kolb debrief after each session and a next-step plan.

**Assessment and Metrics.** Quantitative technique metrics are defined to make progress visible and coaching precise: line deviation is measured as average absolute deviation from a guide path and reported as mean and standard deviation across repetitions; saturation evenness is captured as the percentage of area above a coverage threshold within a bounded shape with penalties for streaking; stencil fidelity is tracked through edge deviation and smearing incidents normalized by edge length; value gradient smoothness is recorded as the number of perceptible step bands across a fixed gradient target (lower is better); and time-to-criterion is measured as minutes needed to reach pre-defined quality thresholds on drills. Qualitative rubrics complement these numbers by rating stroke mechanics (angle consistency, anchor stability, entry/exit control), composition flow (coherence of lines, transitions, focal hierarchy), and professional behaviors (hygiene, communication clarity, workspace organization, time discipline). Learning analytics are used to plot learning curves (metrics by session) and to run retention probes two to four weeks after initial mastery to test durability (Moulton et al., 2006), while tracking error-class frequency to target remedial drills. Because rating consistency matters in studio settings, inter-rater reliability is strengthened through quarterly mentor calibration in which mentors score the same anonymized artifacts and resolve disagreements to stabilize rubric use (Eraut, 2007; Poortman et al., 2020).

**Mentor Training and Calibration.** Mentor capability is treated as a trainable component of the system. Coaching micro-skills include think-aloud narration that explains decisions without overwhelming the learner, a “one-thing” feedback discipline at each pause (one praise and one adjustment), deliberate drill constraint so a specific behavior can win (for example, long straight pulls with guide rails before freehand), and planned guidance fading across hand, hover, verbal, and silent phases. Language discipline is reinforced by adopting shared terms for stroke angle, speed, grouping, stretch, and flow to reduce ambiguity and maintain decision logs that learners can copy and adapt (Billett, 2001). Calibration rituals then sustain consistency through monthly score-together sessions using program rubrics and a small reference library of scored exemplars across proficiency bands.

**Studio Implementation Playbook.** Implementation prioritizes predictable structure without disrupting business flow. Studios schedule micro-block drills of 15–20 minutes interleaved with 2–3 minute reviews and reserve a quiet practice window (often mornings) when mentors can provide hand-over-hand coaching without client pressure. A learner



dashboard, even a simple spreadsheet, tracks metrics per session to make progress and plateaus visible. The physical setup separates a clean practice bench for synthetic media from client stations and equips mentors with quick inspection tools (loupe or camera), a whiteboard for session goals, and a tripod for brief video captures. Early sessions standardize needle groupings and machine setups to reduce confounds during calibration, while safety and professionalism are maintained even in drills through full barrier and sharps discipline and explicit ergonomics training for posture, arm support, and cord management. Data and privacy practices require secure storage of learner artifacts and metrics, with videos used for internal training unless explicit consent is obtained. Culturally, the studio normalizes safe failure by treating drills as the right place to make and analyze mistakes and uses micro-wins (such as reductions in line SD) to sustain motivation (Tomkins & Ulus, 2016; Virtanen et al., 2014).

**Research and Validation Plan.** To move beyond analogy and establish field-specific evidence, a pragmatic studio study is proposed using a two-arm, 6–8 week trial with approximately 24–30 novices. The control arm follows an observation-heavy apprenticeship flow with ad hoc feedback, while the intervention arm follows HHEM Stages 1–3 on synthetic media with formal metrics and then proceeds to Stage 4 supervised sessions. Primary outcomes include change in line deviation SD from baseline, improvements in saturation evenness and stencil fidelity, and reduction in error-class rates; secondary outcomes include self-efficacy ratings, time-to-safe-autonomy (mentor sign-off hours), and peer-rated design iteration quality. Analysis can combine pre/post within-group tests with between-group comparisons using mixed models, include retention probes at 2–4 weeks to test durability (Moulton et al., 2006), and explore links between reflection density and performance gains (Matsuo, 2015). Ethical safeguards include informed participation, anonymized artifacts, and non-disruption of client care.

**Common pitfalls and how HHEM addresses them.** A frequent risk in tattoo apprenticeship is rote copying of a mentor’s aesthetic style, producing “clones” rather than independent artists; HHEM counters this by coaching controllable execution variables (angle, pace, pressure) rather than taste, and by structuring reflections around why decisions were made. Another common failure mode is feedback famine or feedback overload, where either drift accumulates or the learner becomes paralyzed; HHEM uses scheduled micro-reviews and the “one-thing” feedback rule, supported by a simple dashboard that keeps adjustments focused. Safety inconsistency is another high-cost pitfall, and HHEM addresses it through visible checklists scored regularly and by treating safety as a graded competency rather than an assumed norm. Plateaus also occur when early gains stop and practice becomes repetitive; HHEM mitigates this by using expansive practice sets and error-class-driven remedial drills that deliberately change constraints and target specific weaknesses (Fuller & Unwin, 2003; Messmann & Mulder, 2011). Finally, mentor variability can produce mixed messages and unstable standards, which HHEM reduces through calibration routines, shared language, and scored exemplars that help mentors converge on the same expectations.

### **Extended Drill Library (Examples)**

The drill library can be organized into four progressive series that target the controllable mechanics of tattoo execution while keeping evaluation concrete and repeatable. In the Line Discipline Series, learners practice metronome lines by pulling strokes to a beat and intentionally changing tempo mid-line to build pace control, then move into arc ladders with progressively tighter curves while logging deviation relative to radius, and finally train corner anchors using two-stroke corners with hover guidance while scoring overshoot and undershoot to stabilize entry/exit control. For Packing Consistency, the program uses a chessboard fill task on an 8×8 grid in which alternating squares are packed to a target coverage and audited for “holidays,” followed by a boundary-bias drill that requires filling cleanly up to an edge without crossing it, tracking edge-bleed incidents as an objective indicator of control. Shading Control drills focus on whip ribbons, where parallel whip passes are repeated and band-spacing variance is measured to reduce uneven overlap, and pendulum fades, where pendulum arcs are laid over fixed gradient targets and the number of visible steps is counted to assess smoothness. Composition Flow is trained through tile tests that combine linework, packing, and shading in a four-tile mini-panel under a timebox while scoring flow continuity, and through constraint briefs that force adaptation by requiring mini designs under specific limits, such as avoiding long straight pulls or restricting the piece to three value steps. Across all categories, each drill is designed to run through the same guidance-fading sequence—hand-over-hand to hover to verbal to fully autonomous execution—with a clear exit criterion, such as achieving a line standard deviation below a predefined threshold in two consecutive attempts, ensuring that autonomy is earned through demonstrated stability rather than time served.

In terms of limitations and ethical considerations, the model relies on evidence translated from adjacent procedural skill domains, so while the logic for improved retention and reduced error rates is theoretically grounded, direct field validation in tattoo training contexts remains essential (Moulton et al., 2006). Implementation will also vary across studios, since not all shops can reliably reserve quiet drill windows or maintain dashboards, which is why the system is intentionally modular and can be adopted in partial form without breaking its sequence logic (Billett, 2001). Another risk is rigidity: if structure becomes overly prescriptive, it could narrow artistic development, so the program mitigates this by separating technique controllables (angle, pressure, pace, stretch) from aesthetic choices and using reflection prompts to protect creative agency and individualized style formation (Tomkins & Ulus, 2016). Assessment bias is also possible because mentor scoring can drift over time, making periodic calibration and shared scoring exemplars important to stabilize rubric interpretation and keep feedback fair and consistent (Poortman et al., 2020). Finally, early live sessions can increase psychological load and performance anxiety, which the staged transfer design and “safe-failure” norms are intended to buffer by normalizing errors as analyzable learning events and by sequencing exposure to real-client constraints only after competence is demonstrated in controlled practice (Kolb & Kolb, 2005).

## Conclusion

Tattoo education does not need to choose between tradition and science. The Hand-Over-Hand Experiential Model preserves studio culture while adding structure through high-impact physical coaching, distributed practice, reflection, and expansive task design. By making technique measurable and feedback predictable, the HHEM shortens time-to-competence, reduces avoidable errors, and supports creative confidence—without dictating aesthetic choices. The model is intentionally lightweight, featuring checklists, micro-drills, a few key metrics, and deliberate coaching language. With minimal tooling—a loupe, a whiteboard, a spreadsheet—any studio can pilot it. Next steps are empirical: run comparative cohorts, track curves, and refine. In the meantime, mentors can adopt the core behaviors tomorrow: coach the hand, name the decision, fade the guidance, score the result, reflect, repeat. That simple loop, done consistently, is how craft becomes teachable and style becomes sustainable.

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